

# *Operational Controls – Management of Change*

S. David Toth  
Manager

Operations Management System & CCS

Kinder Morgan

“Delivering Energy to Improve Lives and Create a Better World”



# *Management of Change*

- Technology
- Equipment
- Procedures
- Organization



American Public  
Gas Association



energy **API**

**AOPL**  
Association of Oil Pipe Lines

**CEPA**  
canadian  
energy  
pipeline  
association  
canadienne  
de pipelines  
d'énergie

**INGAA**

# Management of Change (MOC) – Overview

- Today's Business Environment Is Driving Change At An Unprecedented Level.
- The Pace Of Technology Change, In Particular, Is Accelerating, Requiring Businesses To Oversee Transitions To New Processes And Procedures On A Regular Basis.
- Effective MOC Processes Allows The Company To Maintain A Constant State Of Evolution And Facilitate Periods Of General Business Change, Allowing Workers To Remain Motivated And Productive During The Introduction Of New Technologies Or Procedures.
- MOC - By Nature, Is Intended To Facilitate Organizational, Technology, Procedure, And Equipment Change, So Attention Must Be Paid To Each Constituent Part Of The Whole.



American Public  
Gas Association



energy  
**API**

**AOPPL**  
Association of Oil Pipe Lines



**INGAA**



# Products Pipelines, Lessons Learned - MOC

- Upgraded From MOC 1.0 To 2.0: Incremental Change - Incremental Change Is More Of An Evolutionary Form Of Change And Usually Internally Driven.

## Drive For Action (Challenges):

- Identify Leading Key Performance Indicators (KPI's) That Will Help Km Improve, That Is, To Be More Proactive In Risk Reduction
- Training



### BEFORE WE BEGIN...

- MOC Process Primer
- Why We Use the Electronic MOC Process
- Why We Need to Upgrade
- Products Pipelines MOC 2.0 Site Layout
- Administrators in MOC 2.0

# MOC Challenges- Develop KPI's

Risk Control/Barrier → MOC Procedure

Driver → Reduce Risk Associated with Change

Lagging Indicator → Cost And Resources Associated Or Incomplete Implementation

Leading Indicator → Percent (%) Executed MOC's Fully Implemented

System → eMOC



# MOC Challenges - Training

## Updated MOC Training In DuPont LMS:

- ✓ Types Of Changes Requiring An MOC
- ✓ When Is An MOC Required
- ✓ LOM 155 (MOC), 001 (Standards Of Modification), 000 (Action Decision Committee)

## *Dual Verify And Developed Training - Roles And Responsibilities:*

- ✓ Initiators – L-O&M 155, Section 3.6.1
- ✓ Administrators – L-O&M 155, Section 3.6.2
- ✓ Coordinators – L-O&M 155, Section 3.6.3
- ✓ Reviewers – L-O&M 155, Section 3.7.1
- ✓ Approvers – L-O&M 155, Section 3.7.2
- ✓ Implementers – L-O&M 155, Section 3.7.3

## Monthly MOC Meetings With MOC Administrators:

- ✓ MOC's In Correct Status
- ✓ Create New Groups As Needed/Update Groups
- ✓ Close Out "Old" MOC's In MOC 1.0



## Products Pipelines MOC 2.0



# THANK YOU!

Visit us at: [pipelinesms.org](https://pipelinesms.org)

S. David Toth

Sigmund\_Toth@Kindermorgan.com