

# Liquids Pipeline SMS Workshop



## Leadership and Management Commitment

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## Leadership and Management Commitment

### First Element in the PSMS Recommended Practice

- \* Key to successful PSMS implementation
- \* Key to achieving desired results – improved pipeline safety performance

**Leadership's commitment to establish and follow the PSMS will address organizational issues as well as others that could impede continuous improvement in pipeline safety performance**

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## So What is Leadership and Who is Management?

### Leadership

- \* Establishes clear vision that is translated into policies/objectives
- \* Shares vision and expectations broadly across organization
- \* Provides information/knowledge/methods to achieve objectives
- \* Coordinates and balances competing interests of stakeholders

### Top Management

- \* A person or group of people who direct and control the organization at the highest level

### Management

- \* Personnel who have fiscal responsibility for the organization
- \* Accountable for compliance with legal and other requirements

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## Expectations

### Top Management

- \* Communicate expectations by documenting policies, goals, objectives and commitment to pipeline safety
- \* Clearly identify safety responsibilities at all levels
- \* Ensure that routine processes are in place and that they are intentionally carried out; Monitor/measure performance against objectives
- \* Create a positive safety culture that:
  - Encourages openness and two-way dialogue
  - Fosters continuous improvement across all elements to reduce risk
  - Provides necessary resources to implement the PSMS
  - Establishes appraisal, recognition, and discipline policy that promotes the PSMS
  - Promotes engagement and leadership at all levels

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## Expectations

### Management

- \* Establish, Implement, Evaluate and Improve processes and procedures and see that training is conducted around goals and objectives
- \* Ensure clear connection between objectives and day-to-day activities
- \* Ensure that risk management occurs routinely and intentionally
- \* Establish performance measures for each PSMS element
- \* Ensure that data and information is shared and integrated across organization including contractors
- \* Conduct annual management reviews of the PSMS and make recommendations for improvements as necessary

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## Expectations

### Employees

- \* Follow procedures
- \* Identify and reveal risks to management
- \* Identify improvement opportunities across all facets of the PSMS
- \* Take actions to prevent events that may cause harm

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## Safety Assurance



### Questions:

- Does your Company have a written Management Commitment to Pipeline Safety that includes goals and objectives?
- Can you easily determine who within your Company is Top Management and Management when it comes to pipeline safety accountability and responsibility?
- How do you plan to inform and educate your Top Management and Management on their responsibilities specified in the RP?
- What processes do you plan to put in place that will enable and ensure that your Top Management carries out its responsibilities?